Promoting the conditions for effective learning in an e-learning environment

International research evidence is presented to indicate e-learning’s potential to address key elements of effective learning and raised achievement, including: collaboration, autonomy, independence and interdependence; increased student motivation, engagement with, and enjoyment of learning; higher order thinking, creativity and problem-solving; enhanced self-esteem through experiencing success; differentiated, flexible and accelerated learning; diversity of curricula, pedagogy and assessment; real-world learning; and powerful forms of assessment for learning. Distance e-learning students can out-perform on-campus learners. Counter-evidence of e-learning’s limitations is presented, including: inauthentic, second-hand learning; neglect of learning styles and strategies; proclivity to reinforce traditional instructional styles and convergent thinking; student passivity; over-emphasis on receptive rather than productive knowledge; ineffective proxy teaching as a substitute for effective face-to-face teaching; anti-social student development; discouragement of risk-taking; questionable improved student performance, depersonalisation of teachers and learners, and the added burden on teachers. For e-learning to be maximised, consideration must be given to the conditions for effective learning. International evidence is presented which suggests that conditions for maximising pedagogy in e-learning include: moving from instructivist to constructivist paradigms and their ramifications for diversity of curricula, pedagogy, assessment and feedback; identifying and modelling learning strategies; matching e-learning to individual and group learning strategies, styles and preferences; locating e-learning within appropriate micro- and macro-cultural milieux; how to move from teacher-centred to learner-centred classrooms; supporting open-ended, autonomous enquiry; harnessing affective aspects of learning; promoting independent and interdependent learning; just-in-time learning; and flexible assessment practices. Effective e-learning must be subtle and learner-sensitive; teachers continue to be central to effective e-learning.

Breaking the pedagogical mould

E-learning drives in new paradigms of teaching and learning, influenced by several factors:

- Knowledge generation and construction have replaced knowledge replication and repetition as important.
- Views of effective learning and how learners learn have moved away from the drill-and-practice, rote, memorisation and repetition styles of behaviourist learning.

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• A premium is placed on higher order thinking for creativity, imagination, evaluation, and flexibility in order to keep pace with the information age and for learners to be able to judge what is needed and worth learning.
• Students have to take responsibility for their own learning and thinking.
• Higher order thinking is socially learned and developed, not with students sitting and working in isolation, but collaboratively and in cooperation and dialogue.
• Motivation and engagement are seen as central requirements for effective learning.
• Assessment has to move away from testing and become involved in real-world tasks and to take new forms.
• Teachers’ roles move from transmitters to facilitators and supporters of learning.
• The emphasis in education is moving away from teacher-centred teaching to learner-centred learning.
• Learning is not simply a result of instructional teaching but of networking – the linear view of teaching and learning is replaced with a networked view of learning.
• Changing practice requires changing the culture of teachers, teaching, and getting into the minds and hearts of teachers and schools.
• Learning takes place outside classrooms and the walls of the institution.

The key, critical component in e-learning is the teacher. A new culture of teaching has to be developed, and e-learning is in the forefront of this. If the teacher does not enable learning styles and learner behaviour to change, then the best promises of e-learning will not be realised – the computer will simply be another presentational device to reinforce traditional teaching with a little bit of light entertainment added in to make life less tedious. The Web, claims Ross\(^2\) is the ultimate example of constructivist learning and open-access learning, being available at all times and from all locations, supporting distance flexible and e-learning. Ross (p. 937) reports that distance learning groups outperformed on-campus groups, felt more respected by their teacher when using the internet, and that internet usage encouraged higher order thinking, collaboration and participation, particularly by reticent students.

E-mail is a powerful way of developing teaching and learning. Smith\(^3\) suggests that learning is improved through synchronous and asynchronous communication and feedback through e-mail, that it makes for equality in group dynamics and greater collaboration, can ensure rapid dissemination and sharing of information to all parties, can reduce the need for tight timetabling, enables work to be submitted and returned online with rich feedback, enables course materials to be sent directly to students, reduces the need for compulsory attendance, enables students to work in their own time and at their own pace, facilitates access to the teacher outside lesson time, provides greater opportunity for shy students and students with special needs to contact the teacher in a more private way than in front of the whole class.

**Evidence of the benefits of e-learning**

There is research evidence of very many benefits of e-learning:\(^4\)

- raise student achievement in all subjects and for all students;
- promote higher order thinking in order to evaluate knowledge;

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• promote learning for capability and problem solving;  
• foster collaborative learning;  
• raise students’ motivation and engagement significantly;  
• enable students to experience a sense of success and achievement;  
• make learning enjoyable;  
• move from teaching to learning;  
• develop student autonomy and responsibility;  
• drive in authentic, real-world learning and assessment;  
• facilitate the construction and sharing of knowledge;  
• enable students to keep up with changes in society;  
• raise the effectiveness of learning, retention, recall and application of knowledge;  
• enable learning to be richer than the consequence of teachers teaching;  
• enable students to do better in tests, though not always in the material that traditional tests measure;  
• break the constraints of classrooms and schools in restricting learning;  
• enable teachers and students work more smartly in the time available.  
• promote greater, more diverse and longer participation in online discussions;  
• bring benefits from extrinsic reinforcement, intrinsic rewards, challenge, user control, increased self-esteem, vocational relevance, higher order thinking, social construction, zone of proximal development;  
• possess greater potential for differentiation in lessons;  
• develop open-ended work and independent thinking in students;  
• improve students’ motivation;  
• improve students’ presentations;  
• improve/lengthen students’ engagements, particularly with applications packages;  
• help the less able, e.g. to become more independent and to acquire job-relevant skills;  
• improve students’ researching skills;  
• enable distance learning groups to score better on web-learning than on-campus groups;  
• move teaching towards student-centred learning;  
• stimulate active, discovery learning and higher-order thinking skills;  
• enable teachers to adapt lesson content and learning activities to the individual needs and skills;  
• facilitate co-operation;  
• enable minority subjects to be studied;  
• possess greater potential for differentiation in lessons;  
• break the constraints of classrooms and schools in restricting learning;  
• strengthen the learning of the ‘basics’;  
• make the curriculum more relevant;  
• provide individualised and immediate feedback to students;  
• benefit under-achievers and very able students, the former being supported and the latter being challenged;  
• enable study out of school.

Blease and Wishart list major benefits of e-learning:

• **Extrinsic reinforcement:** lessons are more motivating, fun and interesting.

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• **Intrinsic rewards**: increased motivation, more enjoyment of learning, more concentration on tasks.
• **Challenge**: e-learning enables differentiation and boosts the less able.
• **User control**: enables independent open ended work; changes the types of task set; increases independent learning skills; shifts the locus of control to the learner.
• **Increased self-esteem**: increased attention to presentation and detail, improved presentation, increased confidence, improved spelling.
• **Vocational relevance**: encouraged acquisition of up-to-date, job-relevant skills.
• **Higher order thinking**: learning is made easier, more logical problem solving, able to do more and learn more.
• **Zone of proximal development**: makes work easier, increases achievement, and speeds up learning.
• **Improves curiosity**: gives immediate feedback and engages students, maintaining their attention (particularly with multimedia, hypertext and CD-ROMS).

Cox\(^ {18} \) suggests that e-learning brings significant benefits in terms of motivation and commitment, in that students can relate their learning to other subjects and aspects of everyday life, improve their sense of achievement, increase their self-directed learning and raise their self-esteem. Glennan\(^ {19} \) argues that technology can enable teachers to tailor learning to learner needs and abilities, to provide students with access to resources and expertise outside the schools, to support more authentic assessment of a student’s progress, and to improve the management and guidance of students’ learning. Kulik’s\(^ {20} \) meta-analysis of over 500 studies showed that:

- On average, students who use computer-based instruction scored on the sixty-fourth percentile on tests of achievement compared to students in the control conditions without computers who scored at the fiftieth percentile.
- Students learn more in less time when they receive computer-based instruction.
- Students like their classes more and develop more positive attitudes when their classes include computer-based instruction.

E-learning enables students to take greater control of their learning and enhances learning on a variety of fronts.\(^ {21} \) Lewis\(^ {22} \) suggests that technology confers a number of benefits including: flexible access to suit the learner; sensitivity and responsiveness to the individual learners’ needs and profiles; increased learner control of learning and curricula; consistency and quality in presentation (e.g. teacher-proof), often as a result of the materials being developed and piloted by national and international experts; the opportunity for learners to practise skills in a safe context that would otherwise be sensitive or heavy on resources (and, therefore, expensive). To achieve these Lewis makes several recommendations (pp. 149–50) that it is important to:

- Follow constructivist learning principles, particularly emphasising outcomes, learner choice, active learning and multiple routes to learning.
- Ensure that assessment encourages (and tests) active learning and to avoid the situation where that curricula become overloaded with information and facts.

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• Enable learning to take place in several locations (e.g. at home).
• Ensure that technology is not used simply to buttress traditional teaching styles, but to
develop innovative teaching and learning.
• Ensure appropriate staff development.
• Ensure clear communication of expectations to students.

The National Council for Educational Technology\textsuperscript{23} reports several important findings concerning e-learning, for example:

• It can provide a safe and non-threatening environment for learning.
• It has the flexibility to meet the individual needs and abilities of each student.
• Students who have not enjoyed learning can be encouraged by e-learning.
• Computers give students the chance to achieve where they have previously failed and can reduce the risk of failure.
• It gives students immediate access to rich source materials.
• It can present information in new ways, which help students to understand, assimilate and use it more readily.
• It removes the chore of processing data manually and frees students to concentrate on its interpretation and use.
• Difficult ideas are made more understandable.
• Interactive technology motivates and stimulates learning.
• It gives students the power to try out different ideas and to take risks.
• Simulations encourage analytical and divergent thinking.
• It makes teachers take a fresh look at how they teach and how students learn.
• It offers potential for effective group working.

The British Educational Communications and Technology Agency (BECTA)\textsuperscript{24} suggested that the effective use of ICT can lead to benefits in terms of:

• greater motivation, increased self-esteem and confidence;
• enhanced questioning skills;
• promoting initiative and independent learning;
• improving presentation and information handling skills;
• developing problem solving capabilities
• increasing ‘time on task’;
• improving social and communication skills.

**Has e-learning lived up to its promises?**

By contrast, Higgins\textsuperscript{25} found few indications that e-learning could bring about improvements in understanding, and that the benefits reported by studies of Computer Assisted Learning (CAL) and Computer Aided Instruction (CAI) were both relatively low and not as effective as other approaches such as homework and peer learning (p. 167). Hokanson and Hooper\textsuperscript{26} question both the initial claims for e-learning as being over-optimistic in predicting gains in student learning, achievement and test scores, and may have been unrealistic. Wishart and © Keith Morrison, 2004

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Blease\textsuperscript{27} found that teaching had changed little, if at all with e-learning. Pachler\textsuperscript{28} reports that over-emphasis on drill-and-practice programs renders learning passive and promotes the development of students seeking only right answers, stifling deeper forms of motivation for learning. Roschelle \textit{et al}.\textsuperscript{29} found that computer-based applications which tried to make repetitive skill practice more entertaining for students in fact led to a decrease in their performance. Further, they report that some critics feel that computer technology can encourage asocial and addictive behaviour and, despite claims to the contrary, can tap very little of the social basis of learning. Clariana\textsuperscript{30} reports that e-learning is not always creative; it may produce more convergent than divergent thinking and that in fact it may discourage deeper thinking, as students will know that if they wait long enough, many computer programs will give them the ‘right’ answer. This, in turn, inhibits their risk-taking behaviour and divergent thinking.\textsuperscript{32} Smeets and Mooij\textsuperscript{33} report that, in practice, the degree of curriculum differentiation found in lessons was limited, and that e-learning was often an ‘add-on’ to traditional learning arrangements. Clark\textsuperscript{34} questions the very use of computers as they only \textit{represent} experience; they are virtual and secondhand rather than real and firsthand experiences,\textsuperscript{35} and are a poor substitute for the real thing, being ‘flat and electronic, two dimensional and already-interpreted’. In effect, Clark suggests, they may render learning too easy and sacrifice the development of cognitive rigour in students.

It appears that the promise and claimed benefits of e-learning may remain unrealised. More significantly, many studies report that it is only under the right conditions that the claimed benefits can realised. Under the right conditions, and only under these\textsuperscript{36}, technology:

- accelerates, enriches and deepens basic skills;
- motivates and engages students in learning;
- strengthens teaching;
- contributes to change in education;
- connects education institutions to the world.

Central to these conditions is the teacher and the way in which she/he promotes learning through e-learning – the teacher is still at the heart of the process of learning.\textsuperscript{37} It is people, not technology, that change practice.\textsuperscript{38} Indeed Alexander\textsuperscript{39} suggests that the success of e-learning and its potential to change learning (break the traditional mould) is dependent on the teacher, and that e-learning will be ‘teacher-intensive’, calling for a vast repertoire of teaching skills. The teacher is still critical in newer forms of teaching; computers are no substitute but a powerful tool for teachers and learners to use. They help people, not \textit{vice versa}.\textsuperscript{40} Educational institutions are communities of people, not computer banks. The provision of e-learning is a necessary but not sufficient condition for effective learning, and teachers are the critical factor, rather than hardware or software.\textsuperscript{41}

Cradler\textsuperscript{42} indicates that benefits of e-learning are contingent on several significant factors:

1. \textit{Technology development factors}:
   
   - the opportunity to provide immediate feedback to students and to adjust task difficulty in response to student performance, i.e. to improve matching and individualisation;

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• ease of use by both teachers and students;
• sustained student motivation, interest and use;
• increased student control/individualisation of the rate and pacing of learning;
• the opportunity to provide students with simulations not available in the classroom or from books;
• the opportunity to use multiple technologies;
• teacher and student involvement in the development and use of the technologies;
• how far the developments are aligned to existing practices, curricula and resources.

2 Technology application factors

• the development of instruction that relies on the new technologies;
• the provision of guidelines on how to use/integrate the technology into the classroom;
• access to the technology and educational programs;
• enhancement and expansion of the curriculum;
• the ease with which the technology can be used and adapted for, and into, a range of learning environments (including the home);
• the appropriate adult resources (expertise, availability).

Traditional and new teaching and learning practices

Teaching and learning have moved from instructivism to constructivism; constructivism underpins the more effective use of e-learning. A corollary of constructivism is the development of: (a) situated learning; (b) metacognition; (c) higher order thinking; (d) the social basis of learning; (e) a move away from didactic approaches to teaching; (f) an emphasis on the process of learning, not simply on the product; (g) the breaking of subject boundaries and the development of project-based, real world (‘authentic’) learning and authentic assessment; (h) student-centred learning; and (i) the significance of intrinsic motivation. Many of these issues are related to the work of Vygotsky, his notions of teachers as providers of ‘scaffolding’ and ensuring that teaching and learning take place within the ‘zone of proximal development’ – the distance between the actual development of the student and the level of potential development as determined by adult guidance or in collaboration with more capable peers.  

There has been a change in education from using e-learning to deliver and control instruction to using it to support the learner’s creation of knowledge, investigation and thinking, and from representation (using e-learning to transmit information) to generation (for knowledge construction), from linear logic to non-linear, networked logic.

In a context where neither the teacher nor the textbook is the repository of all knowledge, the internet is an embodiment of, and medium for, the practice of constructivism, as it is an expanding store of accessible information and requires students to evaluate and select that information and to select their own pathways for learning. The internet calls into question conventional notions of authority, validity, the nature and ownership of knowledge.

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Doherty and Lachs suggest that the core notion of hypertext – flexible and non-linear linkages between information – emphasises interconnectedness (of knowledge and, indeed, of people) and associative thinking patterns in learners. Further, the two authors suggest that hypermedia and hypertext systems empower individual learners by embedding control over the learning experience. This both requires and develops higher order thinking skills in learners (evaluation, critical judgment, informed web browsing). Knowledge is non-hierarchical in the internet. Student-centred learning is a natural consequence of the internet.

Starting with students’ needs requires explicit information – content, skills, assessment, learning methods; recognition of existing achievement; flexible access to resources and facilities; flexible access to on-course support; opportunities to practise skills and apply knowledge; feedback on practice, assessment of progress and the opportunity to respond through dialogue; choices over learning – content, method, medium, time, place, pace, mode of assessment; and attractive and motivating learning experience and environment. Technology confers a number of benefits including: flexible access to suit the learner; sensitivity and responsiveness to the profile of the individual learner; higher learner control; consistency and quality in presentation, developed using national and international experts, piloted and not dependent on the local performance of a teacher; and the opportunity to practise in a safe context skills that would otherwise be sensitive or resource-intensive.

The implications of adopting constructivist principles are to suggest that learning is situated; it is context- and individual-specific, and it must place emphasis on social interaction and active learning with the locus of control of learning moving from the teacher to the learner. Hung and Cheng categorise this into four headings – situatedness, commonality, interdependency and infrastructure – and draw out their implications for e-learning:

### Four features of learning from Vygotsky

<table>
<thead>
<tr>
<th>Principles of situated cognition and Vygotskian thought</th>
<th>Design considerations for e-learning</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Situatedness:</strong> learning is embedded in rich cultural and social contexts; learning is reflective and metacognitive, internalising from the social to the individual.</td>
<td>e-learning environments should be internet or web based; e-learning environments should be as portable as possible; e-learning environments can focus on tasks and projects, enabling learning through doing and reflection; e-learning environments can focus on depth over breadth</td>
</tr>
<tr>
<td><strong>Commonality:</strong> learning is an identity formation or act of membership; learning is a social act/construction mediated between social beings through language, signs, genres and tools.</td>
<td>e-learning environments should create a situation where there is continual interest and interaction through the tools embedded in the environment; e-learning environments should capitalise the social communicative and collaborative dimensions allowing mediated discourse; e-learning environments should have scaffolding structures.</td>
</tr>
<tr>
<td><strong>Interdependency:</strong> learning is socially distributed between persons and tools; learning is demand driven – dependent on engagement in practice.</td>
<td>e-learning environments should create interdependence between individuals where novices need more capable peers capitalising on the ZPD; e-learning environments should be designed to capitalise on the diverse expertise in the community; e-learning environments should be made personalised to the</td>
</tr>
</tbody>
</table>

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<table>
<thead>
<tr>
<th>Learner</th>
<th>e-learning environments can track the learner’s history, profile, and progress and tailor personalised strategies and content.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure:</td>
<td>e-learning environments should have structures and mechanisms to facilitate the activity (project) processes in which the learners are engaged; e-learning environments have the potential to radically alter traditional rules and processes that were constrained by locality and time.</td>
</tr>
</tbody>
</table>

(Source: Hung and Cheng)

The internet has considerable potential to develop metacognition, promoting reflection and networked learning, both of which are essential ingredients of metacognition, supported through scaffolding. Teachers can provide scaffolding by helping students to locate and evaluate material (e.g. from a web search), presenting students with challenging but achievable tasks, helping students to develop enquiry skills, identify problems and tasks, together with strategies for addressing them. If the teacher is to provide appropriate scaffolding to fit the learner’s zone of proximal development, then this requires (a) the development of higher order thinking and (b) attention to the social basis of learning. For Vygotsky, one cannot have the former without the latter; for him all higher order functions and cognition are socially learnt and transmitted.

Castro and Wishart claim that using e-learning, particularly in a constructivist approach, has great potential to develop students’ higher-order cognitive skills. Ager and Wood suggests that e-learning develops several problem-solving skills: understanding and representing the problem and the situation, gathering, selecting and organising relevant information, planning strategies for intervention, and hypothesis formulation and testing. Stoney and Oliver found that using a microworld led to more emphasis being placed on the acquisition of higher-order thinking and problem-solving skills and less emphasis being placed on the assimilation of isolated facts and more facts. Further, they found that students’ motivation, engagement and concentration improved when their higher order skills were being exercised and developed (pp. 12–13).

However, they offer a cautionary note. They report that interactive multimedia failed to deliver their potential where they were designed round the old (instructivist) paradigms, and, indeed, this can narrow experiences. Rather, they suggest, a well-constructed multimedia program, with cooperative and situated learning, with an exploratory approach being adopted and with students working at their own pace and in their own sequences, can maximise students’ learning. Self-paced learning, they aver, can provide space for reflection and the integration of experience, understanding and conceptual development (p. 8). They also reported that interactive microworlds led to an enhancement of learners’ cognitive engagement and concentration, and led to the development of higher order thinking abilities and autonomous, self-regulated learning. Deighton and Hocking found that, by introducing e-learning into the learning environment, not only was interest in learning enhanced, but that this was as a consequence of making it more student-centred, collaborative and cooperative.
with the involvement of creative problem solving. Indeed, in such situations they found enhanced learner questioning; they ‘became stronger thinkers’. Osberg\textsuperscript{63} suggests that it is important for teachers to develop creative and critical skills through e-learning, and to apply e-learning to relevant and real-life situations. In turn,\textsuperscript{64} this requires a move away from a didactic approach towards teachers as enablers of learning, placing a premium on applying underlying concepts rather than simply the memorisation of facts and simple solutions.\textsuperscript{65}

**Moving from teaching to learning**

The impact of e-learning is to shift the emphasis from teaching to learning, and from the product to the process of learning. Faced with massive potential information overload as a consequence of e-learning, the notion of a ‘lesson’ or a ‘subject’ might have to change dramatically,\textsuperscript{66} moving toward a variety of types and contents of learning taking place simultaneously\textsuperscript{67} and towards project-based work, often using primary sources.

One of the great claims for e-learning is its ability to provide differentiation: by task, process, materials, routes through learning, outcomes, pacing, timing, learning styles, abilities, kinds of knowledge, difficulty of material, personal involvement of the learner, enabling student choice, assessment and individual learners.\textsuperscript{68} The National Council for Educational Technology\textsuperscript{69} outlines the potential benefits to teachers and learners in terms of collaboration, autonomy and support, bringing enhanced peer group interaction; self-paced work, and access to peer and tutor advice almost on demand. Underwood and Brown\textsuperscript{70} suggest that e-learning can provide differentiation by task, by learners using a program at different levels, and by outcome, by learners using a particular applications package to produce a finished piece of work. They argue that content-free software can set appropriate challenges for different levels of ability, and that this enables most learners to be successful. Ford and Chen\textsuperscript{71} propose that e-learning can help to match cognitive styles (preferred ways of processing information) and learning styles (preferred ways of learning) with instructional presentation, leading to raised levels of achievement and matching (p. 20).

One of the important attractions of e-learning and computer-mediated learning is its ability to engage learners affectively – their emotions, motivation and personality development. Krysa\textsuperscript{72} suggests that this is one of the greatest benefits of computer use, be it through enjoyment or increased ease of learning.\textsuperscript{73} For some students their enjoyment lies in being able to work with computers in private and at their own pace.\textsuperscript{74} For others it is the control of the learning which they value – they control their own learning\textsuperscript{75} and the computer can be tailored to individual learning styles. For others it is the ability of the computer to set appropriately challenging and achievable tasks at their own levels.\textsuperscript{76} For others it is the opportunity to develop higher order skills. For others it is the excitement of multimedia and the exploration of knowledge. For others it is the opportunity to be actively engaged in learning.\textsuperscript{77} Through all these ways e-learning can enhance self-confidence, increase self-esteem, and bring greater esteem from peers and the teacher. Cox\textsuperscript{78} found that motivation was improved through e-learning by its ability to develop vocationally relevant skills.

A major claim for e-learning is its ability to foster social learning,\textsuperscript{79} a major factor in the development of higher order cognition. Hawkins\textsuperscript{80} and Deighton and Hocking\textsuperscript{81} noted that e-
learning improved learners’ abilities to work as team members, to share knowledge and collaboratively to solve problems. Collaboration was not simply between students; rather students felt comfortable in asking teachers questions and, conversely, teachers were less intimidated in seeking help from students. Teachers became more cooperative and convinced of the value of cooperative learning.\textsuperscript{82} Dykes\textsuperscript{83} reported important cognitive benefits of peer interaction with e-learning, in that students: were compelled to face each others’ ideas; could provide each other with mutual support and guidance; could provide scaffolding for each other; could take complementary roles in the group; gave and received meaningful feedback; exchanged and shared new ideas and constructed new understandings through discourse.

Dykes adds that the group could use the benefits of asynchronous e-learning to work towards the group task at different times, rather than simultaneously, and that learning increased with interaction, particularly if the group related to each other on both personal and social levels. Asynchronous Computer Mediated Communication (CMC) could enhance the work of the group, where one member of the group could leave messages for the others. Whilst synchronous communication can make for authentic and immediate dialogue, some learners may find it unfriendly and may not be able to understand the communications.\textsuperscript{84} Asynchronous communication may give learners time to reflect, construct and draft messages, though it can slow down learning and lose impact. Tolmie and Boyle\textsuperscript{85} list seven critical factors, which they considered necessary for successful use of CMC. They include:

1. Create small self-selected discussion groups, with a recommended size of around six.
2. Try to ensure that the members know each other and that a preliminary face-to-face session takes place.
3. Accept that experienced users of CMC will interact more than non-experienced users.
4. Students must understand clearly, as a group, the task they are to accomplish.
5. Provide students with the opportunity to negotiate frameworks and understand their own and each others’ roles within the group and the task.
6. Ensure that CMC is ‘built in’ to the work of the group – as a requirement – rather than an optional extra.
7. Ensure that the technical aspects of ICT software and hardware are user-friendly.

Kowch and Schwier\textsuperscript{86} suggest that, for a virtual learning community, a technology must permit negotiation, intimacy, commitment and engagement.\textsuperscript{87} With e-learning\textsuperscript{88} there is a move away from teacher-centred instruction and towards the facilitation of learning, particularly through group work and student-centred learning.\textsuperscript{89} Teachers and learners are partners in the co-construction of knowledge.\textsuperscript{90} With e-learning the roles and tasks of teachers are still vital and add value to learning, but they change:\textsuperscript{91}

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<th>Traditional roles</th>
<th>Newer roles with e-learning</th>
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<td>Teacher-transmission to passive learners who obey and receive</td>
<td>Process-based curricula with learners who question and analyse</td>
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<td>Teacher oriented</td>
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<td>Teachers as task setters for individual learning</td>
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<td>Dictating the learning</td>
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<td>Technology as a tutor</td>
<td>Technology to promote interaction</td>
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Technology as a resource for enquiry
Didactic teaching
Low order retention and recall
Teachers as providers of information and experts in all knowledge
Teachers as suppliers of knowledge
Teacher as a distant authority
Teacher control of learning – its timing, pacing and contents
Prescriptions for what, when and how students will be taught
Teacher in narrow and unchanging range of roles

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<th>Technology to support creativity</th>
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<td>Active learning</td>
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<td>Teachers as advisors, managers and facilitators of learning</td>
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<td>Teachers as developers of skills</td>
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<td>Developed student-teacher relationships</td>
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<td>Teachers standing back to let learning happen and for children to solve problems</td>
</tr>
<tr>
<td>Responsiveness to students’ cognitive needs and development</td>
</tr>
<tr>
<td>Teacher in many roles as required: designer, director-actor, facilitator, manager</td>
</tr>
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</table>

Loveless et al. provide a table of old and new pedagogy which is facilitated by e-learning:

<table>
<thead>
<tr>
<th><strong>Old pedagogy</strong></th>
<th><strong>New pedagogy</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Know as much as there is in the book and as much as the teacher says</td>
<td>Use strategies to decide what is worth knowing in the head and what needs to be stored: not all information should be learned</td>
</tr>
<tr>
<td>Teachers uses lecture to pass on his or her knowledge to the students</td>
<td>Teacher helps students access, select, evaluate, organise, and store information coming from a wide range of sources</td>
</tr>
<tr>
<td>Students dump information or organise information by categories</td>
<td>Students organise by categories and according to a range of perspectives</td>
</tr>
<tr>
<td>Students put information on paper for the teacher to see or the paper is posted on the wall for the school to see</td>
<td>Students write to disks or publish on the web for parents, relatives and a wider audience to see</td>
</tr>
<tr>
<td>Paper journals and books as the source of knowledge</td>
<td>Online journals and books replacing established protocols for writing and publishing</td>
</tr>
<tr>
<td>Texts are set</td>
<td>Texts are editable</td>
</tr>
<tr>
<td>Students have limited choice of sources</td>
<td>Students’ personal choices are expected</td>
</tr>
<tr>
<td>Goals using technology are not integrated or not present</td>
<td>Integrating classroom goals with the power of technology</td>
</tr>
<tr>
<td>Intellectual products such as reports are fixed on paper and finished</td>
<td>Intellectual products are revisable living documents subject to addition, subtraction and change</td>
</tr>
<tr>
<td>Report form tests with no connection to the persons producing them</td>
<td>A range of creative multi-sensory electronic forms, such as web pages, with movement, charts, and pictures with personal connections</td>
</tr>
<tr>
<td>Neat hand-written reports with every appearance of being produced by children</td>
<td>Intellectual product has a professional look printed with colour and attention to design</td>
</tr>
<tr>
<td>Students hide papers from each other, allowing only teachers to read the paper</td>
<td>Students exchange tips about editing and revising their products</td>
</tr>
<tr>
<td>Texts are brought home and shared with parents or others in person</td>
<td>Teacher asks students to share their products with friends and relatives in an attachment or on the web as a way to revise and publish for an audience</td>
</tr>
<tr>
<td>Knowledge is displayed in one form only</td>
<td>Knowledge is written in a range of forms such as web pages, paper reports, PowerPoint presentations, by cutting and pasting the information into different</td>
</tr>
</tbody>
</table>

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The computer is not a proxy for the teacher, there to reinforce traditional teaching styles or to help to soften the blow by employing ‘edutainment’, but is there to bring about new teaching and learning styles.\textsuperscript{93} Indeed, if it is used only to buttress existing teaching styles then its novelty value will soon tarnish and wither, and student achievements will fall.\textsuperscript{94} Peterson\textsuperscript{95} argues that web-based learning will not be effective without ‘pedagogical re-engineering’. Mason and Bacsich\textsuperscript{96} suggest that interaction must be built into course activities and that groups must meet with a specific goal and task to achieve. Teachers will need to develop their expertise in promoting interaction, for example:\textsuperscript{97}

- knowing when to intervene and when to stand back;
- knowing how to help students to search for information, to define the task, use information-seeking strategies, evaluate and synthesise information;
- help students to search, edit, draft, format, collate, connect, model, summarise and present information for a particular purpose and audience;
- how to make the most of retrieved information (cognitively);
- enable students to see connections between their observations, information and deeper principles, probing and prompting;
- how to intervene in group participation and group work;
- how to communicate and learn from others effectively with e-mail;
- how to be culturally sensitive in telecommunications.

Indeed Collis \textit{et al.}\textsuperscript{98} suggest that the teacher must:

- Select and use appropriate tools to make flexible participation possible and support students in the use of these tools.
- Think of new forms of student activities.
- Learn how to set up and describe the activities, explaining what the expectations are both content-wise and also related to time, form and method of submission.
- Communicate precisely how students will be evaluated on the new forms of activities, particularly for group projects and peer evaluations.
- Handle much more contact with students, via their submission into the website or e-mail, their comments and discussions, their comments on each other’s work.
- Develop new methods of grading student performance, so that process is also graded; apply these methods in a consistent way so that students understand the criteria.
- Monitor potential copyright problems with what students submit.
- Keep records relating to student progress and participation, to use for monitoring and grading.
- Manage incoming and outgoing activities, e-mail, contacts from individual students.
• Become an ‘expert participant’ and co-learner as well as the instructor still responsible for the acquisition aspects of the course.

Learning styles have an important cross-cultural dimension. For example, Tu\(^9\) suggests that Chinese students prefer face-to-face contact with the teacher during learning, and value the teacher’s watchful eye and feedback, making learning from a computer less attractive. Indeed Tu (p. 46) indicates that Chinese students learn, and prefer to learn, a lot from non-verbal communication with the teacher and peers, rendering the social presence and interpersonal aspects of learning to have considerable significance. They value highly the positive relationship with the teacher. Tu also suggests that many Chinese learners prefer ‘solitary study techniques’ (p. 46), and that they have an expectation that they will be instructed by the teacher and that they will follow, and conform to, the teacher’s absolute authority (p. 48), that they may be hesitant to speak out in front of the teacher for fear of creating a poor impression, will not dare to question the teacher as this is deeply disrespectful in a culture in which respect has ancient roots. For the Chinese learner, the comparatively context-free situation of computer-mediated communicated is not always attractive, whereas for western cultures this is less of an issue. Indeed for western learners the lack of face-to-face communication may be an attraction, enabling students to ask questions without embarrassment.\(^10\) Chinese students may prefer telephone conversations to e-mails, the latter being possibly too unfriendly.

E-learning has very considerable potential to change teaching and learning styles and behaviour, but this is conditional upon a range of factors, at the heart of which lie people – learners and teachers. This suggests that we must hold to models of effective teaching\(^11\) which emphasise motivation; explicit sharing with students the desired outcomes; modelling, demonstration and supporting students towards the outcomes; active approaches to learning in which students spend more time doing than listening; formative assessment aimed at providing plenty of opportunity to practise new skills, to learn and create new knowledge and gain feedback; opportunities for students to engage collaboratively with new learning; authentic real world contexts for the learning; learning which leads to production of some kind for real audiences; summative assessment which is closely tied to the desired learning outcomes; assessment and reporting which clearly signal the next stage of learning.

Much traditional assessment has taken the form of testing of recall, memorisation and factual knowledge, leavened with some informed personal opinions. Students sometimes have to wait for several days or, in the case of public examinations, months for feedback in the form of a simple indication of the grade reached. E-learning has the potential to develop and use alternative and maybe more fruitful assessment methods.\(^12\)

• Feedback can be very rapid, if not immediate.
• Feedback can be private, avoiding public humiliation.
• Students work in groups, freeing time for the teacher to give feedback to individuals.
• Feedback is richer because the computer can analyse the learner’s performance in more detail and with more closely targeted feedback than the busy teacher.
• The computer can assess higher order thinking and learning.
• Longitudinal assessment is possible through stored databases of each student, enabling progress to be tracked and presented easily.

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• Authentic assessment is developed, and linked to real world learning.
• Multidisciplinary tasks can be assessed.
• Assessment is based on performance of real tasks.
• Computer-adaptive testing enables assessment to be tailored to individual levels.
• Examination anxiety is reduced, and less emphasis is placed on a single ‘right’ answer recalled at high speed.
• Non-academic achievement and skills can be accredited and recognised.

Rapid feedback, argue Roschelle et al., improves learning, and McClintock suggests that the provision of rich feedback improves motivation. Assessment and motivation are profoundly linked. Whereas traditional assessment frequently took the form of summative – end-of-course – testing, the provision of diagnostic assessments and is enriched and facilitated by e-learning, in terms of speed, contents and the quality of feedback. Assessment becomes the springboard into learning, having a strong formative potential.

Traditional assessment has usually been the task of teachers, and, indeed, Dykes suggests that this task will not be relinquished with e-learning. Rather, it will mutate, so that teachers set up learning activities and opportunities for rich assessment and that students themselves become involved in assessment. This can take several forms, e.g. Liu et al. suggest that a networked portfolio system enables peer-group assessment and self-assessment to be developed, through on-line submitted work, the opportunity for peers to comment on each others’ work and for individual learners to learn from this.

Collis et al. make several claims for the potential benefits of providing feedback through the internet, that it can: provide personal feedback to a group of students who have all carried out the same assignment; provide public feedback when the teacher wishes students to learn from each other’s answers or maybe incorporate each other’s ideas into a new assignment; provide group feedback to groups whose size is too great to enable individualised feedback to be given; indicate common errors made by many students and provide common remedies; enable peer feedback, and the teacher can enable students to learn how to give and receive feedback and how to act on it, i.e. to learn responsibility.

A comparatively recent trend in testing is towards computerised adaptive testing. Here a test is flexible and it can be adaptive to the testees. For example, if a testee found an item too hard the next item could adapt to this and be easier, and, conversely, if a testee was successful on an item the next item could be harder. Wainer indicates that in an adaptive test the first item is pitched in the middle of the assumed ability range; if the testee answers it correctly then it is followed by a more difficult item, and if the testee answers it incorrectly then it is followed by an easier item. Computers here provide an ideal opportunity to address the flexibility, item discriminability and efficiency of testing. Testees can work at their own pace, they need not be discouraged but can be challenged, the test is scored instantly to provide feedback to the testee, a greater range of items can be included in the test, a greater degree of precision and reliability of measurement can be achieved, indeed test security can be increased and the problem of understanding answer sheets is obviated.

In evaluating, planning and implementing e-learning, many questions can be posed, e.g.: © Keith Morrison, 2004
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1 How effective are the teaching roles in e-learning?
2 How effective is the scaffolding for students in their e-learning?
3 How have the students been helped to search, retrieve, select, evaluate, store, edit, communicate, share, and present information?
4 How successfully was the teacher’s monitoring and intervening in the e-learning?
5 What theories of learning and motivation were employed in the e-learning?
6 What value-added benefits did the e-learning bring to the teaching and students’ learning?
7 What areas of e-learning and teaching need to improve?
8 How has e-learning developed: creativity; developed higher order thinking; collaborative learning, group work and team work; student-centred learning and learner control of learning (e.g. contents, sequencing, timing, pacing); student motivation and curiosity; inter-disciplinary and within-discipline/subject project and topic work; students’ enquiry skills and exploratory work; enjoyable learning; real world learning and real world, authentic assessment; the sharing of information; varying teaching and learning styles, strategies and practices; students’ different and preferred learning styles; students’ self-esteem, confidence and experience of achievement and success; student concentration; the quality, rate and quantity of learning; developed students’ autonomy and responsibility for learning; students’ social and interpersonal behaviour; students’ abilities to apply knowledge; students’ active learning; students’ metacognition; portfolio assessment; raised student achievement?

The use of e-learning has tremendous potential to improve learning. This is critically dependent on the effectiveness of the teacher.

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